## Elements of Effective Professional Development: Rubric

	Not Yet	Emerging	Effective	Exemplary
1. Data-driven	• Data are used:	<ul> <li>Data are used to plan the</li> </ul>	<ul> <li>Data are used to plan the</li> </ul>	Data from two distinct
	$\circ\;$ not at all, or	broad focus area(s) of PD	broad focus area(s) of PD	sources are used to plan the
iii	$\circ$ to plan the broad focus	and <b>one</b> of the following:	and <b>two</b> of the following (or	broad focus area(s) of PD
A data-driven approach to PD ensures that the content is relevant, amount is sufficient, and ultimately that the PD is effective.	<ul> <li>area(s) of PD only, or</li> <li>in other ways but not to plan the broad focus area(s) of PD</li> <li>No resources exist such that data collection, analysis, and data-driven decision-making are impossible</li> </ul>	<ul> <li>determine appropriate amount of ongoing PD, tailor the focus of PD to meet teachers' needs, or track intended outcomes</li> <li>Insufficient resources exist such that data collection, analysis, and data-driven decision-making are limited or inefficient</li> </ul>	<ul> <li>all if from one data source):</li> <li>determine appropriate amount of ongoing PD, tailor focus of PD to meet teachers' needs, or track intended outcomes</li> <li>Sufficient resources exist such that data collection, analysis, and data-driven decision-making are feasible and efficient</li> </ul>	<ul> <li>and all of the following:</li> <li>determine appropriate amount of ongoing PD, tailor focus of PD to meet teachers' needs, and track intended outcomes</li> <li>Sophisticated resources exist such that data collection, analysis, and data-driven decision-making are systematic and highly</li> </ul>
2. Specific, articulated objectives Specific, articulated objectives clearly delineate what teachers should gain from PD. Objectives should be limited to a few key areas so teachers are repeatedly exposed to PD content and have sufficient time to develop new knowledge and skills.	<ul> <li>PD objectives are absent or very vague</li> <li>Alternatively, PD objectives are not related to early childhood</li> </ul>	<ul> <li>PD objectives suggest some knowledge or skills to be gained but lack precision</li> <li>Alternatively, PD objectives are precise but are too extensive and/or varied (e.g., 6-10 objectives/area or &gt;3 areas) to sustain focus on a few key areas</li> </ul>	<ul> <li>PD objectives delineate the precise knowledge and skills to be gained</li> <li>PD objectives are a reasonable quantity and sufficiently connected (e.g., 3-5 objectives in 1-3 areas) to sustain focus on a few key areas</li> </ul>	<ul> <li>PD objectives meet "effective" and are ALSO drawn from a framework that clearly defines expectations for quality teaching (e.g., rubric)</li> </ul>
3. Practice-focused Practice-focused PD intentionally builds teachers' skills to improve their practice. It can but does not have to include feedback and analysis loops.	<ul> <li>Across all PD, teachers spend 75-100% of their time passively receiving information and/or generally discussing practice and 0-24% of their time intentionally building skills to improve practice</li> </ul>	<ul> <li>Across all PD, teachers spend 50-74% of their time passively receiving information and/or generally discussing practice and 25-49% of their time intentionally building skills to improve practice</li> </ul>	<ul> <li>Across all PD, teachers spend 25-49% of their time passively receiving information and/or generally discussing practice and 50- 74% of their time intentionally building skills to improve practice</li> </ul>	<ul> <li>Across all PD, teachers spend 0-24% of their time passively receiving information and/or generally discussing practice and 75- 100% of their time intentionally building skills to improve practice</li> </ul>

4. Feedback and analysis loops Feedback and analysis loops provide teachers with the opportunity to implement a new practice, receive feedback on their practice, and analyze their practice with a colleague.	• Teachers never or rarely receive feedback on their practice and analyze their practice with a colleague (e.g., 0-1 time/year)	• Teachers infrequently receive feedback on their practice and analyze their practice with a colleague (e.g., 2-3 times/year)	• Teachers somewhat frequently receive feedback on and analyze their practice with a colleague (e.g., 4-8 times/year)	• Teachers frequently receive feedback on their practice and analyze their practice with a colleague (e.g., more than 8 times/year)
5. Coherence Coherence is defined as an intentional approach to integrating curricula (what teachers teach), assessments (e.g., child outcomes), and classroom observation (e.g., CLASS® scores) with the PD that teachers receive as well as removing miscellaneous or un-related materials.	<ul> <li>Curricula, assessments, and classroom observation are disjointed and not at all aligned/integrated with PD. There is no clear rationale that describes how each component informs and supports PD</li> </ul>	<ul> <li>Curricula, assessments, and classroom observation are superficially aligned/integrated with PD. This is generally not intentional such that there are significant gaps in the rationale (i.e., illogical or incomplete) that describes how each component informs and supports PD</li> </ul>	<ul> <li>Curricula, assessments, and classroom observation are somewhat intentionally aligned/integrated with PD. There are some gaps in the rationale (i.e., illogical or incomplete) that describes how each component informs and supports PD</li> </ul>	<ul> <li>Curricula, assessments, and classroom observation are very intentionally aligned/integrated with PD. A logical and comprehensive rationale describes how each component informs and supports PD</li> </ul>
6. Access for all teachers Access refers to the extent to which PD is provided to all full-time teachers across various types of preschool programming.	<ul> <li>PD is provided only to VPI-funded lead teachers</li> </ul>	<ul> <li>PD is provided to all lead teachers across most programming but not instructional aides</li> </ul>	<ul> <li>PD is provided to all lead teachers across all programming but not instructional aides</li> <li>Alternatively, PD is provided to all teachers (lead and instructional aides) across most programming</li> </ul>	<ul> <li>PD is provided to all teachers (lead and instructional aides) across all programming</li> </ul>